

## Research Report – Update

*Investors should consider this report as only a single factor in making their investment decision.*

### UFP Technologies, Inc.

**Rating: Speculative Buy**

John Nobile  
August 13, 2010

#### UFPT \$9.39 — (NASDAQ CM)

	2008A	2009A	2010E	2011E
Revenues (millions)	\$110.0	\$99.2	\$118.7	\$124.6
Earnings per share (diluted)	\$0.82	\$0.94	\$1.12	\$1.21
52-Week range	\$11.59 – \$4.60		Fiscal year ends:	December
Shares outstanding as of 7/27/10	6.2 million		Revenue per share (TTM)	\$17.63
Approximate float	4.8 million		Price/Sales (TTM)	0.5X
Market capitalization	\$61 million		Price/Sales (2011)E	0.5X
Tangible book value/share	\$6.08		Price/Earnings (TTM)	7.0X
Price/tangible book	1.5X		Price/Earnings (2011)E	7.8X

UFP Technologies is a designer and manufacturer of a broad range of high performance cushion packaging and molded fiber products and specialty foam and plastic products. These products are custom designed and fabricated or molded to provide protection for fragile and valuable items, and are sold primarily to original equipment manufacturers in the computer, electronics, automotive, medical/pharmaceutical and industrial markets. ([www.ufpt.com](http://www.ufpt.com))

#### Key investment considerations:

*We are reiterating our Speculative Buy rating on UFP Technologies and raising our price target to \$14.50 per share from \$14.00 based on a slight improvement in our earnings expectations.*

*The industry is poised for strong growth in 2010 with the rate of growth slowing in 2011. Industry projections are calling for a revenue growth rate of approximately 9% in 2010 slowing to approximately 5% in 2011.*

*Slightly better sales and much improved gross margins than we originally anticipated resulted in an increase in our estimates. For 2010, we project revenue of \$118.7 million and net income of \$7.6 million or \$1.12 per diluted share. We previously estimated 2010 revenue of \$118.2 million and net income of \$7.1 million or \$1.05 per diluted share.*

*Keeping in line with the long-term industry growth rate, we project 2011 revenue of \$124.6 million and net income of \$8.4 million or \$1.21 per diluted share. We previously estimated 2011 revenue of \$124.0 million and net income of \$8.1 million or \$1.16 per diluted share.*

*The company exhibits a strong balance sheet with \$3.13 cash per share, a low debt/equity ratio (0.2 versus 3.0 for the industry), and a tangible book value of \$6.08 per share. Excluding the effect that acquisitions had on first half results (\$10.5 million additional revenue from acquisitions), revenues grew at a healthy 13% rate.*

*On August 3, 2010, UFPT reported Q2/10 sales increased 43% to \$30.0 million while EPS increased to \$0.34 from \$0.09. We estimated Q2/10 sales of \$29.8 million and EPS of \$0.28.*

*Please view our disclosures starting on page 12.*

## ***Recommendation and Valuation***

We are reiterating our **Speculative Buy** rating on UFP Technologies and raising our price target to \$14.50 per share from \$14.00 based on a slight improvement in our earnings expectations.

Although the company's current multiple has declined to 7X earnings from a recent high of 12X earnings and an historic average of 13X, a resumption of revenue growth should help to expand the multiple. Applying a multiple of 12X to our 2011 earnings of \$1.21 per share gives us a **price target of approximately \$14.50**.

## ***Business***

UFP Technologies designs and manufactures engineered packaging solutions utilizing molded fiber, vacuum-formed plastics, and molded and fabricated foam plastic products. The company also designs and manufactures engineered component products using laminating, molding, and fabricating technologies. UFP sells mainly to the automotive, computer and electronics, medical, aerospace and defense, industrial, and consumer markets.

Sales of the company's components products were responsible for 61% of 2009's total sales while packaging products comprised 39%. Components product sales grew 13% since 2007 while packaging sales fell 4% over the same time frame. The increase in components product sales was primarily due to acquisitions while the decrease in packaging product sales was primarily due to recessionary pressures. UFP's components product sales generate higher operating margins as compared to packaging product sales (9.5% for packaging versus 6.2% for components in 2009).

The company's high-performance cushion packaging products are made primarily from polyethylene and polyurethane foams, and a wide range of sheet plastics. These products are custom designed and fabricated or molded to provide protection for fragile and valuable items, and are sold primarily to original equipment and component manufacturers. Molded fiber products are made primarily from 100% recycled paper principally derived from waste newspaper. These products are custom designed, engineered and molded into shapes for packaging high volume consumer goods, including computer components, medical devices, other light electronics, scented candles, and health and beauty products.

The cushion packaging market is characterized by three primary sectors: (1) custom fabricated or molded products for low volume, high fragility products; (2) molded or die-cut products for high volume, industrial and consumer goods; and (3) loose fill and commodity packaging materials for products that do not require custom-designed packaging. The company serves the low volume, high fragility market and the high volume industrial and consumer market with a range of materials and manufacturing capabilities, but does not materially serve the commodity packaging market.

In addition to packaging products, UFP fabricates and molds component products made from cross-linked polyethylene foam and other materials. The company also laminates fabrics and other materials to cross-linked polyethylene foams, polyurethane foams and other substrates. UFP's component products include automotive interior trim, athletic padding, industrial safety belts, components for medical equipment and devices, abrasive nail files and other beauty aids, anti-fatigue mats, and shock absorbing inserts used in athletic and leisure footwear.

Cross-linked foams have many advantages over traditional foams, including the ability to be thermoformed (molded), availability in vibrant colors, a fine cell structure providing improved esthetics and lower abrasiveness, and enhanced resistance to chemicals and ultraviolet light. Certain grades of cross-linked foams can be radiation-sterilized and have been approved by the U.S. Food and Drug Administration for open wound skin contact.

## ***Industry***

In January 2010, Datamonitor (a source of global business information) in their “Containers & Packaging: Global Industry Guide,” said that the global containers and packaging market remained at a value of \$425 billion in 2009. Paper packaging accounted for 40.4% of the global containers and packaging markets volume with the Americas generating 38% of the market’s value.

In January 2010, IBISWorld estimated that in 2009, the urethane and other foam product (except polystyrene) manufacturing industry generated US sales of \$11.0 billion for a decrease of 6.4% from 2008. The collapse of the domestic automotive industry throughout 2008 and 2009 caused demand for new cars to plummet, which in turn reduced demand for foam used in automotive seats and other interior products. Even packaging manufacturers are believed to have experienced a decline for their products in 2009.

IBISWorld believes that the industry will begin to turn the corner in 2010, as housing starts begin to increase and consumer confidence begins to pick up. Although the trend has been upward in housing starts and the consumer confidence index since 2009, declines over the past two months gives us reason to be cautious. Projected growth in the automobile industry and a focus on creating lightweight and fuel-efficient vehicles indicates that there will be opportunities for foam components to establish a larger role in the automotive industry. IBISWorld forecasts industry revenue to increase by 8.8% in 2010 and at an average annualized rate of 4.7% over the five years to 2014.

## ***Competition***

The packaging industry is highly competitive. Competition is based primarily on packaging performance characteristics, service and price. Since competition is also based upon innovations in packaging technology, research and development programs are essential in maintaining technological leadership. We believe UFP Technologies invests approximately 40% more than the industry average on research and development as a percentage of net sales per year. The industry on average spends approximately 1% of sales on R&D while UFPT averaged approximately 1.4% of sales on R&D over the past three years.

The company’s primary competition for its packaging products has been from smaller independent regional manufacturing companies. These companies generally market their products in specific geographic areas from neighboring facilities. In addition, the company’s foam and fiber packaging products compete against products made from alternative materials, including expanded polystyrene foams, die-cut corrugated, plastic peanuts, plastic bubbles, and foam-in-place urethane.

The component products industry is also highly competitive. The company’s component products face competition primarily from smaller companies that typically concentrate on production of component products for specific industries. UFP Technologies’ component products also compete with products made from a wide range of other materials, including rubber, leather and other foams.

We believe the company’s ability to custom design its own proprietary manufacturing equipment in conjunction with its machinery suppliers allows the company to effectively differentiate its products from the competition. For example, UFPT has custom-designed its own lamination machines allowing the company to achieve adhesive bonds between cross-linked foam and fabric and other materials that do not easily combine. These specialty laminates typically command higher prices than traditional foam products.

Some of UFPT’s larger competitors include Sealed Air Corp. (NYSE: SEE) and privately held FXI-Foamex International, and Tegrant Corporation. Year-to-date revenues reported by Sealed Air were \$2.2 billion versus \$2.0 billion in the same period in 2009. We could not find any public data related to revenues for FXI-Foamex International and Tegrant.

**2<sup>nd</sup> Quarter Financial Results**

For the second quarter ended June 30, 2010 versus the same period in 2009:

- Net sales increased 43% to \$30.0 million from \$21.0 million.
- Gross margins increased to 30.2% from 25.6%.
- SG&A expenses increased to \$5.4 million from \$4.4 million.
- Net income was \$2.3 million or \$0.34 per diluted share versus net income of \$0.6 million or \$0.09 per diluted share.

We projected Q2/10 net sales of \$29.8 million and net income of \$1.9 million or \$0.28 per diluted share.

The increase in sales was primarily due to sales of approximately \$4.7 million from businesses acquired during 2009 and organic growth of \$4.3 million from increased sales to the medical, automotive, and industrial markets.

The increase in gross margin was primarily due to greater manufacturing overhead coverage.

The increase in SG&A was primarily due to \$0.8 million of additional costs associated with the 2009 acquisitions (Foamade in March, E.N. Murray in July, and Advanced Materials in August). As a percentage of sales, SG&A expenses decreased primarily from the company's ability to leverage the relatively fixed components of SG&A costs against higher sales.

For the six months ended June 30, 2010 versus the same period in 2009:

- Net sales increased 38% to \$58.7 million from \$42.6 million.
- Gross margins increased to 28.1% from 24.2%.
- SG&A expenses increased to \$10.4 million from \$8.8 million.
- Net income was \$3.8 million or \$0.57 per diluted share versus net income of \$0.9 million or \$0.15 per diluted share.

	<u>6mos2010</u>	<u>6mos2009</u>
<b>Net sales</b>	<b>\$ 58,658</b>	<b>\$ 42,567</b>
Cost of sales	<u>42,154</u>	<u>32,253</u>
Gross profit	16,504	10,314
SG&A	<u>10,399</u>	<u>8,807</u>
Operating income	6,105	1,507
Interest expense, other income and expenses	<u>(58)</u>	<u>(51)</u>
Income before taxes	6,047	1,456
Income tax	<u>2,228</u>	<u>513</u>
Income attributable to noncontrol. interests	(26)	(32)
<b>Net Income / (Loss)</b>	<b><u>\$ 3,793</u></b>	<b><u>\$ 911</u></b>
<b>Basic EPS</b>	<b><u>\$ 0.63</u></b>	<b><u>\$ 0.16</u></b>
<b>Diluted EPS</b>	<b><u>\$ 0.57</u></b>	<b><u>\$ 0.15</u></b>
Basic Shares Outstanding	6,068	5,750
Diluted Shares Outstanding	6,691	6,175

Source: Company filings and Taglich Brothers' estimates

The increase in sales was primarily due to sales of approximately \$10.5 million from businesses acquired during 2009 and increased sales of approximately \$4.1 million of interior trim parts to the automotive industry

The increase in gross margin was primarily due to greater manufacturing overhead coverage.

The increase in SG&A was primarily due to \$1.6 million of additional costs associated with the 2009 acquisitions. As a percentage of sales, SG&A expenses decreased primarily from the company's ability to leverage the relatively fixed components of SG&A costs against higher sales.

### *Liquidity*

The company exhibits a strong balance sheet. Long-term debt is \$7.2 million (for a debt/equity ratio of 0.2 versus 3.0 for the industry) and tangible book value is \$6.08 per share.

Cash of \$5.0 million from operations consisted mainly of cash earnings of \$6.1 million and increases in working capital. Capital expenditures were \$0.9 million and net cash provided by financing activities was \$0.1 million. The net result was a \$4.2 million net increase in cash for a balance of \$19.2 million as of June 30, 2010.

The company has the following bank credit facilities available:

- a \$17 million revolving line of credit
- a \$2.1 million term loan with 7 year straight-line amortization
- a \$1.8 million term loan with 20 year straight-line amortization
- a \$4.0 million term loan with 20 year straight-line amortization

As of June 30, 2010, the company had approximately \$15.8 million available on its revolving line of credit based upon available collateral. The credit facility bears interest at LIBOR plus 1.0% to 1.5% or, at the discretion of the company, the bank's prime rate less a margin that ranges from 0.25% to zero. In both cases the applicable margin is dependent upon company performance. The credit facility contains restrictive financial covenants of which it was in compliance at June 30, 2010. The company's \$17 million revolving credit facility is due November 30, 2013; the term loans are all due on January 29, 2016.

### ***Projections***

Pro forma sales and net income for 2009 assuming the ENM acquisition occurred on January 1, 2009, were \$105.2 million and \$6.1 million or \$0.96 per diluted share respectively. The company has stated that it was impractical to determine the amount of sales and earnings that would have been recorded had the Foamade and AMI acquisitions occurred on January 1, 2009 as only selected assets were acquired and not the entire operations.

By annualizing AMI's results since it was acquired and determining Foamade's contribution by the size of the acquisition, we believe 2009 pro forma sales inclusive of all acquisitions would have been approximately \$111 million or roughly \$12 million higher than actual results. Our pro forma estimates have AMI's contribution at \$3.5 million annually and Foamade's contribution at \$2.0 million annually.

Excluding the effect that acquisitions had on first half results (\$10.5 million additional revenue from acquisitions), revenues grew at a healthy 13% rate.

We believe the current economic outlook supports moderate growth for the company going forward. The Federal Reserve's latest outlook for the economy calls for growth but at a more modest pace in the near term than had been anticipated. The International Monetary Fund is projecting the US economy to grow at a moderate 3.3% rate in 2010 and 2.9% in 2011.

The consolidation of UFPT's Michigan facilities late in 2008 reduced SG&A expenses by \$550,000 in 2009 and we believe the successful integration of 2009's acquisitions further reduced SG&A expenses. This can be evidenced by SG&A expenses falling from 21.1% of sales in the second quarter of 2009 (first full quarter after Foamade acquisition) to 18.4% in the third quarter. SG&A expenses have averaged 17.2% of sales since the acquisitions of E.N. Murray and Advanced Materials.

In October 2009, the company's largest customer, Recticel Interiors North America, filed for Chapter 11 bankruptcy protection. Sales to Recticel in 2009 constituted 8% of UFPT's total sales. Recticel blamed their bankruptcy filing on unfavorable contracts with their two largest customers, Johnson Controls, Inc. (NYSE: JCI) and Inteva Products, LLC. During the course of the bankruptcy proceeding, Recticel Interiors reached settlements with both Johnson Controls and Inteva Products. In April 2010, we had contacted Recticel to confirm that the bankruptcy filing would not impact Recticel's business with UFPT. In its latest 10-Q filing, UFPT said it has not experienced any interruption in orders from Recticel.

#### *2010 Forecast*

Factoring in the economic forecast, industry forecasts, recent results, and acquisitions, we estimate 2010 revenue of \$118.7 million and net income of \$7.6 million or \$1.12 per diluted share. We previously estimated revenue of \$118.2 million and net income of \$7.1 million or \$1.05 per diluted share. Slightly better sales and much improved gross margins than we originally anticipated are the primary reasons for the increase in our estimates.

Gross margins have averaged 26.5% since all acquisitions have been completed (excluding the anomalous Q4/09). We project gross margins of 27.7% in 2010 due to increased capacity utilization. SG&A expenses should increase due to the increased level of sales. However, as a percent of sales, SG&A expenses should decrease to 17.4% from 18.7% as the higher level of sales should more than offset the relatively fixed-cost components of SG&A. We believe the majority (over 90%) of the company's SG&A expenses are fixed with a small percentage being variable due to fluctuating sales commissions. We are forecasting a tax rate of 37%, in line with the average rate over the past few years.

In 2010, we project \$9.7 million cash from operations driven by cash earnings of \$12.2 million partially offset by increases in working capital of \$2.4 million. \$3.2 million cash used in investing activities will consist of an estimated \$2.2 million of capital expenditures and \$1.0 million in acquisitions. Financing activities should consist primarily of \$1.0 million principal repayments of long-term debt. We project an increase in cash of \$5.9 million for a year end cash balance of \$20.9 million.

#### *2011 Forecast*

Keeping in line with the long-term industry growth rate of approximately 5%, we estimate 2011 revenue of \$124.6 million and net income of \$8.4 million or \$1.21 per share. We previously estimated revenue of \$124.0 million and net income of \$8.1 million or \$1.16 per diluted share.

The moderate increase in sales should result in a slight improvement of gross margins to 27.8% from 27.7% due to increased manufacturing utilization. SG&A expenses should also increase with the higher level of sales. We are maintaining a tax rate projection of 37%.

In 2011, we project \$12.1 million cash from operations driven by cash earnings of \$12.8 million partially offset by increases in working capital of \$0.7 million. \$3.2 million cash used in investing activities will consist of an estimated \$2.2 million of capital expenditures and \$1.0 million in acquisitions. Financing activities consist primarily of \$1.0 million principal repayments of long-term debt. We project an increase in cash of \$8.1 million for a year end cash balance of \$29.1 million.

## **Risks**

In our view, these are the principal risks underlying the stock:

### Dependence on a small number of customers

The company's top ten customers represented approximately 32% of total revenues in 2009. A single automotive program accounted for approximately 13% of UFPT's Component Products segment sales and 8% of total sales in 2009. The program is scheduled to phase out beginning in 2011 but could terminate sooner. The next generation of automobiles in this program may not require the same design of parts. Even if it does, the company may not be selected as the supplier. The company expects sales from this program to decline over the next two years.

### Environmental Considerations

The company is aware of public support for environmentally responsible packaging and other products. Future government action may impose restrictions affecting the industry in which the company operates. There can be no assurance that any such action will not adversely impact UFP Technologies' products and business.

### Cost of energy and raw materials

UFP Technologies uses electricity and natural gas at its manufacturing facilities to operate its equipment. Prolonged armed conflict in the Middle East or natural disasters could result in a real or perceived shortage of petroleum and/or natural gas, raising the cost of UFPT's raw materials, of which many are petroleum-based.

### Other risks include:

- i. economic conditions that affect sales of the products of the company's packaging customers
- ii. actions taken by the company's competitors and the ability of the company to respond to such actions
- iii. the ability of the company to obtain new customers
- iv. the ability of the company to execute and integrate favorable acquisitions

### Liquidity

With only 6.2 million shares outstanding and 4.8 million in the float, liquidity issues must be considered. Average daily volume has been approximately 34,000 shares. Any significant trading in shares of UFPT could result in large swings in the price of the stock.

### Miscellaneous

The company's financial results and equity values are subject to other risks and uncertainties known and unknown, including but not limited to competition, operations, financial markets, regulatory risk, and/or other events. These risks may cause actual results to differ from expected results.

UFP Technologies, Inc.

Balance Sheet for the Periods Ended  
(in thousands \$)

	2007A	2008A	2009A	6/10A	2010E	2011E
<b>Assets</b>						
Current assets:						
Cash and cash equivalents	9,060	6,729	14,999	19,240	20,918	29,055
Receivables	11,796	12,755	14,218	14,340	17,009	17,853
Inventories	5,877	8,153	7,647	7,993	9,051	9,490
Prepaid expenses	821	516	476	781	800	800
Deferred income taxes	1,021	1,489	1,411	1,406	1,400	1,400
<b>Total current assets</b>	<b>28,575</b>	<b>29,642</b>	<b>38,751</b>	<b>43,760</b>	<b>49,177</b>	<b>58,598</b>
Net property, plant and equipment	9,492	11,754	12,218	11,586	11,200	10,200
Deferred income taxes	189	-	-	-	-	-
Goodwill	6,481	6,481	6,481	6,481	6,481	6,481
Other assets	816	846	2,002	1,906	2,000	2,000
<b>Total assets</b>	<b>45,553</b>	<b>48,723</b>	<b>59,452</b>	<b>63,733</b>	<b>68,858</b>	<b>77,279</b>
<b>Liabilities &amp; stockholders' equity</b>						
Current liabilities:						
Current portion of long-term debt	714	717	623	625	600	600
Current portion of capital lease obligations	705	703	-	-	-	-
Accounts payable	5,694	3,304	4,274	5,066	5,059	5,304
Accrued taxes and other expenses	6,510	6,230	6,153	5,030	7,361	7,726
<b>Total current liabilities</b>	<b>13,623</b>	<b>10,954</b>	<b>11,050</b>	<b>10,721</b>	<b>13,019</b>	<b>13,630</b>
Long-term debt	4,658	3,942	7,502	7,189	6,500	5,500
Capital lease obligations	1,613	910	-	-	-	-
Minority interest	584	523	-	-	-	-
Deferred income taxes	-	113	777	737	1,100	1,200
Other liabilities	832	914	1,118	1,213	1,200	1,200
<b>Total liabilities</b>	<b>21,310</b>	<b>17,356</b>	<b>20,447</b>	<b>19,860</b>	<b>21,819</b>	<b>21,530</b>
<b>Total stockholders' equity</b>	<b>24,243</b>	<b>31,367</b>	<b>39,005</b>	<b>43,873</b>	<b>47,039</b>	<b>55,749</b>
<b>Total liabilities &amp; stockholders' equity</b>	<b>45,553</b>	<b>48,723</b>	<b>59,452</b>	<b>63,733</b>	<b>68,858</b>	<b>77,279</b>

Source: Company filings and Taglich Brothers' estimates



UFP Technologies, Inc.

Annual Income Statements for the Years Ended  
(in thousands \$)

	<u>2007A</u>	<u>2008A</u>	<u>2009A</u>	<u>2010E</u>	<u>2011E</u>
Net sales	93,595	110,032	99,231	118,707	124,600
Cost of sales	<u>70,785</u>	<u>81,469</u>	<u>72,512</u>	<u>85,823</u>	<u>89,989</u>
Gross profit	22,810	28,563	26,719	32,884	34,611
Restructuring charge	-	1,315	-	-	-
SG&A	<u>15,563</u>	<u>18,823</u>	<u>18,539</u>	<u>20,649</u>	<u>21,000</u>
Operating income	7,247	8,425	8,180	12,235	13,611
Interest exp, other inc and exp	<u>(504)</u>	<u>(314)</u>	<u>618</u>	<u>(137)</u>	<u>(160)</u>
Income before taxes	6,743	8,111	8,798	12,098	13,451
Income tax	<u>2,584</u>	<u>2,995</u>	<u>2,817</u>	<u>4,466</u>	<u>4,977</u>
<i>Tax rate</i>	38.32%	36.93%	32.02%	36.91%	37.00%
Income attrib. to noncontrol. interests		-	(52)	(57)	(60)
Net Income / (Loss)	<u>4,159</u>	<u>5,116</u>	<u>5,929</u>	<u>7,575</u>	<u>8,414</u>
Basic EPS	<u>0.78</u>	<u>0.92</u>	<u>1.02</u>	<u>1.23</u>	<u>1.32</u>
Diluted EPS	<u>0.71</u>	<u>0.82</u>	<u>0.94</u>	<u>1.12</u>	<u>1.21</u>
Basic Shares Outstanding	5,307	5,550	5,829	6,146	6,375
Diluted Shares Outstanding	5,861	6,263	6,294	6,754	6,975
<u>Margin Analysis</u>					
Gross margin	24.4%	26.0%	26.9%	27.7%	27.8%
SG&A	16.6%	17.1%	18.7%	17.4%	16.9%
Operating margin	7.7%	7.7%	8.2%	10.3%	10.9%
<u>Year / Year Growth</u>					
Total Revenues	-0.2%	17.6%	-9.8%	19.6%	5.0%
Net Income	65.4%	23.0%	15.9%	27.8%	11.1%
EPS	57.2%	15.1%	15.3%	19.1%	7.6%

Source: Company filings and Taglich Brothers' estimates

Quarterly Income Statement for the Fiscal Years Ending December 31, 2009, 2010, 2010, and 2011  
(In thousands \$)

	3Q09A	6Q09A	9Q09A	12Q09A	2Q09A	3Q10A	6Q10A	9Q10E	12Q10E	2Q10E	3Q11E	6Q11E	9Q11E	12Q11E	2011E
<b>Net sales</b>	21,808	20,959	27,620	29,044	99,231	28,700	29,957	28,650	31,200	118,707	29,300	31,800	30,500	33,000	124,800
<b>Cost of sales</b>	16,665	15,588	20,166	20,093	72,512	21,243	20,911	21,205	22,464	85,823	21,477	22,832	22,052	23,628	89,989
<b>Gross profit</b>	4,943	5,371	7,454	8,951	26,719	7,457	9,046	7,845	8,736	32,884	7,823	8,968	8,449	9,372	34,811
<b>Restructuring charge</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>SG&amp;A</b>	4,390	4,416	5,071	4,662	18,539	5,012	5,387	5,100	5,150	20,649	5,200	5,350	5,200	5,250	21,000
<b>Operating income</b>	553	955	2,383	4,289	8,180	2,445	3,659	2,545	3,586	12,235	2,623	3,618	3,249	4,122	13,811
<b>Interest exp, other inc and exp</b>	2	(54)	716	(45)	618	(35)	(22)	(40)	(40)	(137)	(40)	(40)	(40)	(40)	(160)
<b>Income before taxes</b>	555	901	3,099	4,243	8,798	2,410	3,637	2,505	3,546	12,098	2,583	3,578	3,209	4,082	13,451
<b>Income tax</b>	194	319	977	1,327	2,817	888	1,339	927	1,312	4,466	966	1,324	1,187	1,510	4,977
<b>Tax rate</b>	34.97%	35.41%	31.53%	31.28%	32.02%	36.85%	36.82%	37.00%	37.00%	36.91%	37.00%	37.00%	37.00%	37.00%	37.00%
<b>Income attrib. to noncontrol. interests</b>	(16)	(16)	(10)	(10)	(52)	(11)	(16)	(15)	(15)	(57)	(15)	(15)	(15)	(15)	(60)
<b>Net income / (Loss)</b>	345	566	2,112	2,906	5,929	1,511	2,282	1,563	2,219	7,575	1,612	2,239	2,006	2,557	8,414
<b>Basic EPS</b>	0.06	0.10	0.36	0.49	1.02	0.25	0.37	0.25	0.36	1.23	0.28	0.35	0.31	0.40	1.32
<b>Diluted EPS</b>	0.06	0.09	0.34	0.45	0.94	0.23	0.34	0.23	0.32	1.12	0.23	0.32	0.29	0.36	1.21
<b>Basic Shares Outstanding</b>	5,713	5,707	5,894	5,920	5,829	5,997	6,136	6,200	6,250	6,146	6,300	6,350	6,400	6,450	6,375
<b>Diluted Shares Outstanding</b>	6,153	6,181	6,301	6,497	6,294	6,642	6,725	6,800	6,850	6,754	6,900	6,950	7,000	7,050	6,975
<b>Margin Analysis</b>															
<b>Gross margin</b>	22.8%	25.6%	27.0%	30.8%	26.9%	26.0%	30.2%	26.5%	28.0%	27.7%	26.7%	28.2%	27.7%	28.4%	27.8%
<b>SG&amp;A</b>	20.3%	21.1%	18.4%	16.1%	18.7%	17.5%	18.0%	17.7%	16.5%	17.4%	17.7%	16.8%	17.0%	15.9%	16.9%
<b>Operating margin</b>	2.6%	4.6%	8.6%	14.6%	8.2%	8.5%	12.2%	8.8%	11.5%	10.3%	9.0%	11.4%	10.7%	12.5%	10.9%
<b>Year/Year Growth</b>															
<b>Total Revenues</b>	-22.9%	-26.3%	0.4%	11.4%	-8.6%	32.6%	42.9%	4.5%	7.4%	19.6%	2.1%	6.2%	5.7%	5.8%	5.0%
<b>Net Income</b>	-69.9%	-64.0%	69.4%	153.6%	15.9%	338.0%	303.2%	-26.0%	-23.6%	27.8%	6.7%	-1.9%	28.3%	15.2%	11.1%
<b>EPS</b>	-70.3%	-62.9%	69.7%	138.6%	15.3%	305.7%	271.2%	-31.4%	-27.6%	19.1%	2.7%	-5.1%	24.7%	11.9%	7.6%

Source: Company filings and Teglich Brothers' estimates

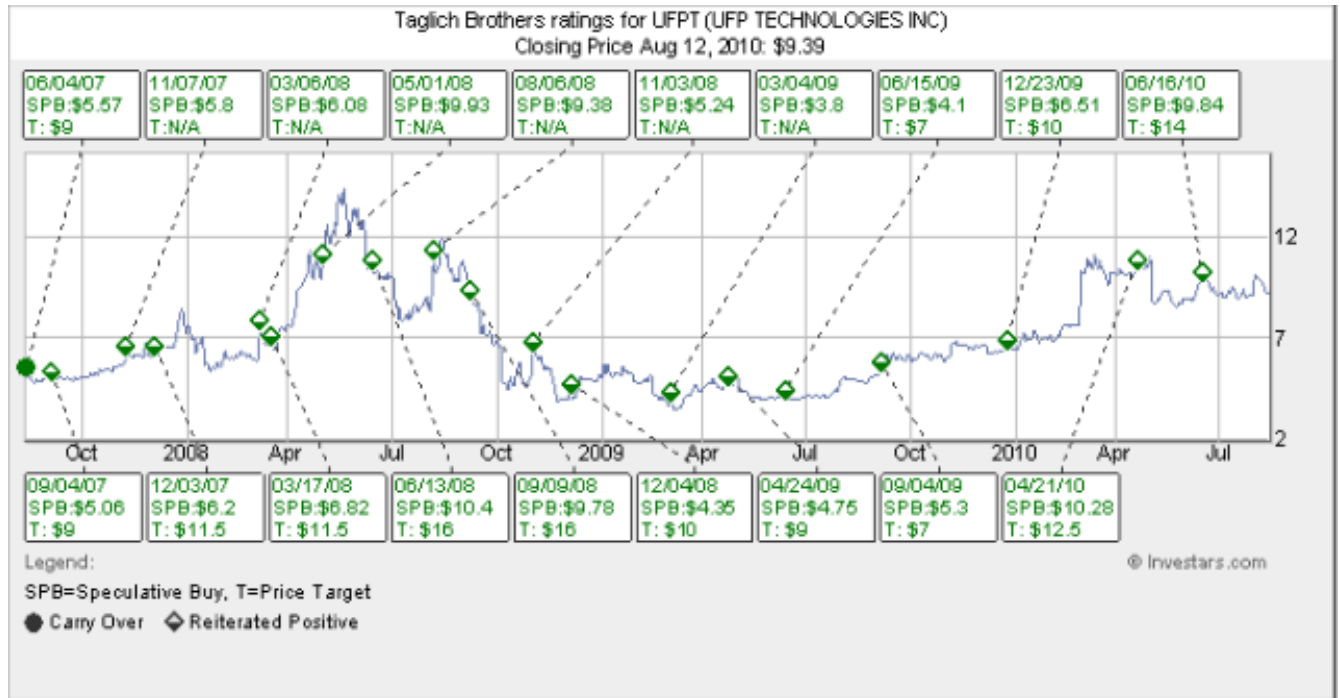
UFP Technologies, Inc.

Statement of Cash Flows for the Periods Ended  
(in thousands \$)

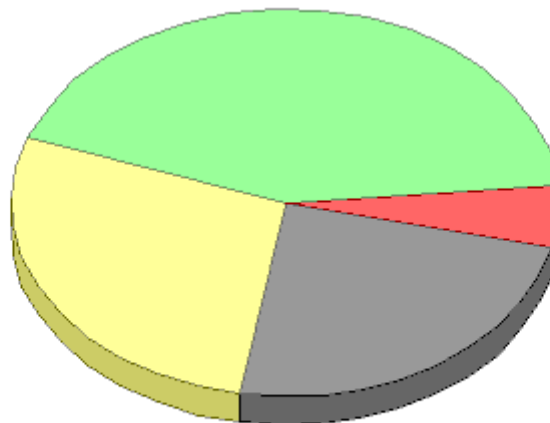
	2007A	2008A	2009A	6mos2010A	2010E	2011E
<i>Cash Flows from Operating Activities</i>						
Net income	4,159	5,116	5,982	3,820	7,575	8,414
Depreciation & amortization	2,815	2,977	2,895	1,634	3,200	3,200
Restructuring leasehold improvement write-off	-	170	-	-	-	-
Equity in net income of unconsolidated affiliate	(15)	(7)	-	-	-	-
Minority interest	72	44	-	-	-	-
Gain on acquisition	-	-	(840)	-	-	-
(Gain) loss on disposal of property, plant and equipment	(33)	(57)	(11)	(12)	(12)	-
Share-based compensation	692	1,306	901	571	900	900
Stock issued in lieu of compensation	256	344	184	79	200	200
Deferred income taxes	1,210	16	227	(35)	300	100
<i>Changes in assets and liabilities</i>						
Receivables	(167)	777	(342)	(122)	(2,791)	(844)
Inventories	53	(435)	1,863	(345)	(1,404)	(439)
Prepaid expenses	(55)	350	73	(304)	(324)	-
Accounts payable	1,074	(2,777)	393	792	785	246
Accrued expenses and other	760	(937)	(331)	(1,123)	1,208	365
Retirement and other liabilities	95	(119)	204	94	82	-
Other assets	(213)	(83)	(509)	(22)	2	-
<b>Net Cash Provided by Operations</b>	<b>10,703</b>	<b>6,685</b>	<b>10,689</b>	<b>5,027</b>	<b>9,721</b>	<b>12,142</b>
<i>Cash Flows from Investing Activities</i>						
Additions to property, plant and equipment	(2,101)	(2,763)	(1,857)	(885)	(2,200)	(2,200)
Cash surrender value of officers' life insurance	(15)	(15)	-	-	-	-
Payments from affiliated company	15	7	-	-	-	-
Proceeds from sale of property, plant and equipment	33	101	13	12	-	-
Acquisitions	-	(5,181)	(2,435)	-	(1,000)	(1,000)
<b>Net Cash Used in Investing</b>	<b>(2,068)</b>	<b>(7,851)</b>	<b>(4,279)</b>	<b>(873)</b>	<b>(3,200)</b>	<b>(3,200)</b>
<i>Cash Flows from Financing Activities</i>						
Borrowings (payments) of notes payable	-	-	-	-	-	-
Proceeds from long-term borrowings	786	-	4,000	-	-	-
Distribution to United Development Company partners	(105)	(105)	(105)	(105)	(105)	(105)
Tax benefit from exercise of non-qualified stock options	215	211	23	495	495	-
Net proceeds from sale of common stock	24	20	-	-	-	-
Proceeds from exercise of stock options	272	333	130	312	312	300
Payment of statutory withholdings for stock options exercised	-	-	-	(304)	(304)	-
Principal repayments of long-term debt	(1,095)	(714)	(577)	(311)	(1,000)	(1,000)
Principle repayments of capital lease obligations	(689)	(704)	(1,612)	-	-	-
Proceeds from refinancing capital leases	-	-	-	-	-	-
Cash settlement of restricted stock units	-	(206)	-	-	-	-
<b>Net Cash Provided by (Used in) Financing</b>	<b>(592)</b>	<b>(1,165)</b>	<b>1,859</b>	<b>87</b>	<b>(602)</b>	<b>(805)</b>
<b>Net Change in Cash</b>	<b>8,043</b>	<b>(2,331)</b>	<b>8,269</b>	<b>4,241</b>	<b>5,919</b>	<b>8,137</b>
<b>Cash - Beginning of Period</b>	<b>1,017</b>	<b>9,060</b>	<b>6,729</b>	<b>14,999</b>	<b>14,999</b>	<b>20,918</b>
<b>Cash - End of Period</b>	<b>9,060</b>	<b>6,729</b>	<b>14,999</b>	<b>19,240</b>	<b>20,918</b>	<b>29,055</b>
Cash Flow from Operations	10,703	6,685	10,689	5,027	9,721	12,142
Capital Expenditures	(2,101)	(2,763)	(1,857)	(885)	(2,200)	(2,200)
Free Cash Flow	8,602	3,922	8,832	4,142	7,521	9,942

Source: Company filings and Taglich Brothers' estimates

**Price Chart**



**Taglich Brothers' Current Ratings Distribution**



43.04 % Buy 27.85 % Hold 24.05 % Not Rated 5.06 % Sell

<b>Investment Banking Services for Companies Covered in the Past 12 Months</b>		
Rating	#	%
Buy	2	8.00%
Hold	0	0.00%
Sell	1	100.00%
Not Rated	0	0.00%

### **Important Disclosures**

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### **Analyst Certification**

**I, John Nobile, the research analyst of this report, hereby certify that the views expressed in this report accurately reflect my personal views about the subject securities and issuers; and that no part of my compensation was, is, or will be directly or indirectly related to the specific recommendations or views contained in this report.**

### **Public Companies Mentioned in this Report**

Johnson Controls, Inc. (NYSE: JCI)  
Sealed Air Corp. (NYSE: SEE)

## **Meaning of Ratings**

### *Buy*

We believe the company is undervalued relative to its market and peers. We believe its risk reward ratio strongly advocates purchase of the stock relative to other stocks in the marketplace. Remember, with all equities there is always downside risk.

### *Speculative Buy*

We believe that the long run prospects of the company are positive. We believe its risk reward ratio advocates purchase of the stock. We feel the investment risk is higher than our typical “buy” recommendation. In the short run, the stock may be subject to high volatility and continue to trade at a discount to its market.

### *Neutral*

We will remain neutral pending certain developments.

### *Underperform*

We believe that the company may be fairly valued based on its current status. Upside potential is limited relative to investment risk.

### *Sell*

We believe that the company is significantly overvalued based on its current status. The future of the company's operations may be questionable and there is an extreme level of investment risk relative to reward.

### **Some notable Risks within the Microcap Market**

**Stocks in the Microcap segment of the market have many risks that are not as prevalent in Large-cap, Blue Chips or even Small-cap stocks. Often it is these risks that cause Microcap stocks to trade at discounts to their peers. The most common of these risks is liquidity risk, which is typically caused by small trading floats and very low trading volume which can lead to large spreads and high volatility in stock price. In addition, Microcaps tend to have significant company specific risks that contribute to lower valuations. Investors need to be aware of the higher probability of financial default and higher degree of financial distress inherent in the microcap segment of the market.**

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From time to time our analysts may choose to withhold or suspend a rating on a company. We continue to publish informational reports on such companies; however, they have no ratings or price targets. In general, we will not rate any company that has too much business or financial uncertainty for our analysts to form an investment conclusion, or that is currently in the process of being acquired.